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forward additional material or information to you at your request. I can be contacted at the addresses or telephone numbers listed on my resume.

I would be greatly honored by the National Indian Health Board's consideration of my nomination for the Indian Health Service Directorship. I believe it is an opportune time to make some essential changes in the operations of the Indian Health Service to foster and support Indian tribes to operate their own health care programs. While I realize the IHS directorship is most challenging and that there are limited resources, I thoroughly believe that all of us together, working towards common goals, will make a difference. The opportunities to bring new ideas and people together to build a more responsive program are here today. I believe we can together address the health care issues facing our people.

I look forward to meeting you and thank you for your consideration.

Sincerely,



Michael H. Trujillo, MD, MPH