



**United Way**  
of Fort Smith Area, Inc.

320 South 18th Street  
Fort Smith, Arkansas 72901  
Phone: (501) 782-1311

June 18, 1993

*f.l.*

Chief Wilma Mankiller  
Cherokee Nation  
P.O. Box 948  
Tahlequah, OK 74465

Dear Chief Mankiller:

As you may already realize, the 1993 United Way campaign is getting closer all the time. This year's Kickoff luncheon will be September 17, and "Up With People" will be here to help us get the campaign off to a great start!

A successful campaign takes teamwork combined with preparation and organization. This year, your United Way staff is trying very hard to serve you better. Would you help us by taking a few minutes to complete the enclosed survey? Once we have this information, we can better prepare for the campaign, and can give our volunteers the support and guidance they want and need.

*no Enclosure*

We look forward to a good campaign this year and really appreciate you helping us!

Sincerely,

*Robert L. Ferrell*

Robert L. Ferrell  
1993 Campaign Chairman

*Allan Carlson*

Allan Carlson  
Campaign Director