

Christian Assistance Trust or other intermediary, which would on-grant the monies (minus a modest fee for administration costs, including program review, technical assistance, and grant monitoring) to the project originator.

Q: How will SAFE grants be administered and accounted for?

A: Each SAFE grant will be made subject to a grant agreement specifying those activities to be financed thereunder; requiring regular but streamlined program reporting; and providing for financial audits by an agreed South African accounting firm, tailored to the amount and circumstances of the grant. Grant funds will not be disbursed in a single lump sum, but drawn down from SAFE's New York account as required and requested by the grantee (and as approved by SAFE's president). On-grants (for example, by the Christian Assistance Trust) will be made by grantees subject to similar conditions, to be approved in advance by SAFE. (To maximize financial control, the Christian Assistance Trust may consider, as appropriate, paying its on-grantees' project bills directly, thus minimizing (or eliminating) the flow of funds through such on-grantees' own bank accounts.) In addition, SAFE representatives (the president, and those SAFE directors frequently in South Africa on other business) will make periodic field visits to monitor grant implementation.

Q: Over what period will SAFE grants be made and funds disbursed?

A: Assuming the April 1994 election date holds firm, voter education and registration activities would presumably peak in the last quarter of 1993 and the first quarter of 1994 -- necessitating intensive project identification and grant-making between August 1993 and January 1994. (Funds for poll monitoring, voter transportation, and other election day activities could be programmed later.) Thus, very early donor commitments (though not necessarily disbursements) to SAFE are essential.

Q: What types of grantee costs will be eligible for SAFE funding?

A: Because of the rapidity with which SAFE funds will have to be spent effectively, and because SAFE sees itself as building upon, not duplicating, the critical (but painstaking) institution-building work that leading U.S. foundations have engaged in with South African non-governmental organizations over the years, SAFE will restrict its funding to direct project (not institutional development or general administration) costs, and to grantees (or on-grantees) whose project implementation capacities are already proven. (A partial exception is the fee deductible from on-grants by the Christian Assistance Trust, which will cover the Trust's costs of developing and monitoring SAFE-funded projects and of administering its relationship with SAFE.) Otherwise, all categories of cost (including project staff, design and production of printed materials, equipment, radio spots and special programming, etc.) will be eligible for SAFE funding, subject to a demonstration of their necessity and appropriateness in each case. Every SAFE grant (and on-grant) will finance the costs of any audit required thereunder.